

Skills for the future

Chair - Julie Cartwright – Associate Director; Social Value Carbon & ESG - AECOM



Skills for the Future Workshop Speakers and Panel



Julie Cartwright Associate Director, Social Value AECOM



William Oldham Leadership Local Government Association



Hannah Bartram CEO Adept



Helen Townsend Head of Inclusion & Social Value Amey



Paul Burns Operations Director CPJ Education



Tuesday 17 September 2024



Skills and Digital

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Recruitment campaigns for local government

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94% of councils experiencing recruitment and retention difficulties

800 different roles, **1.4 million people** in the workforce

Unlike others, no national brand or campaign for local government exists

Developing a national recruitment campaign for local government

The context for local government recruitment





local council

Changing expectations of work, and different career motivators









Work for your local council

How has the campaign been developed?

Summer 2023	Autumn 2023	Jan – Feb 2024	March 2024	
Funding from UK Government to develop the campaign	Co-production of the campaign with the sector, creative and media agencies	Pilot campaign delivered in North East of England	External evaluation of the campaign & funding bid to UK Government	
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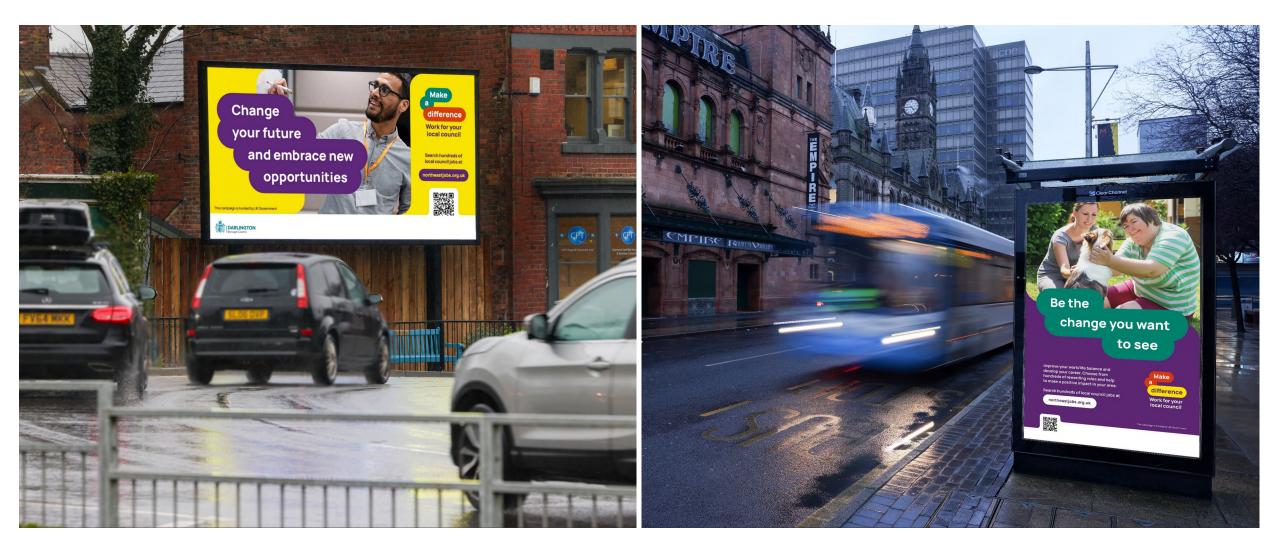


Work for your local council













Work for your local council

What's next for the campaign?

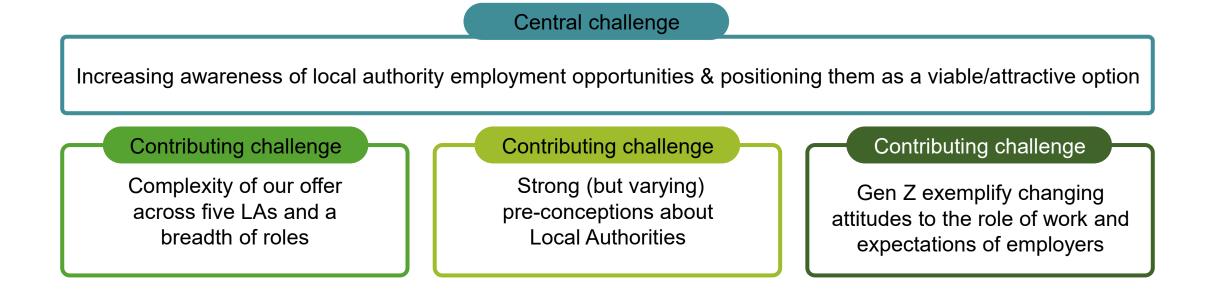
Summer 2024	October 2024	November 2024	Feb – March 2025
Confirmed funding, co-production of national campaign with councils in all regions	Campaign toolkit shared with all councils	National campaign launch with paid advertising campaign in all regions, until end of January 2025	External evaluation of national roll-out, building on campaign for next year







Gen Z recruitment campaign pilot – what's the core challenge?





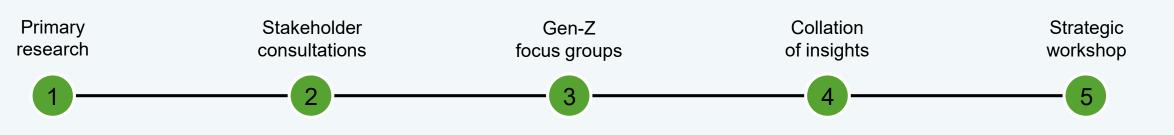
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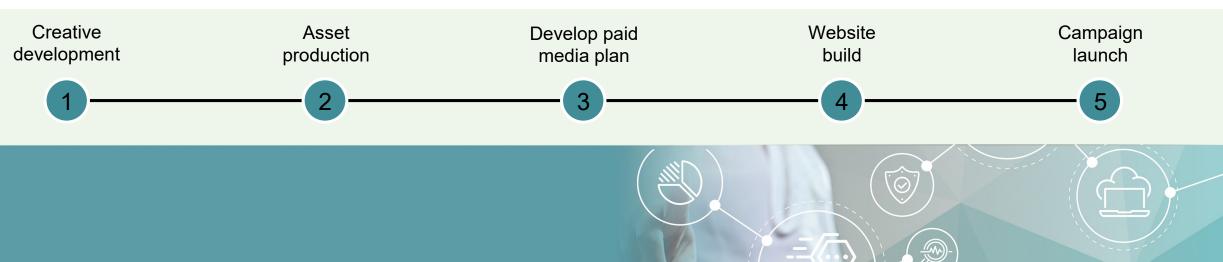




The journey so far

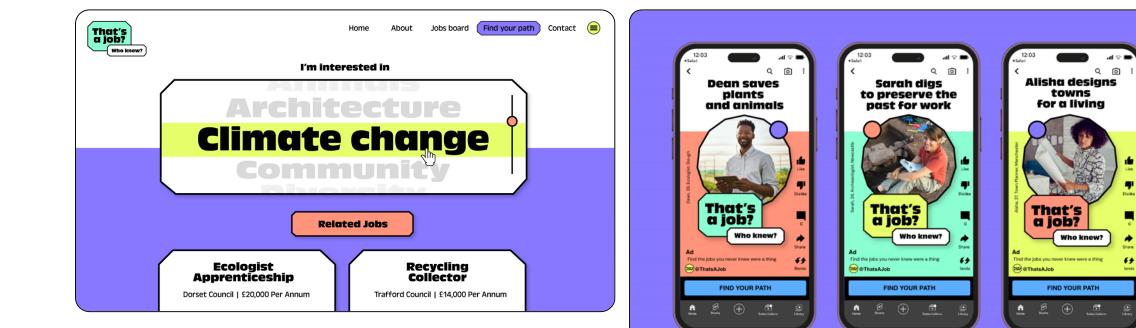


Next steps













Strategy on a page





Reasons to believe

- Huge range of roles suited for first or second job hunters
- Opportunities for graduates and non-graduates alike
- Flexible working models available for many roles
- Work in and for your local community be closer to the impact your work is having
- Career progression pathways
- LA commitment to DEIB
- Support for employee wellbeing*
- Pay and benefits packages*





ADEPT & LGA: How we're supporting the sector with recruitment campaigns





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Retention and Returners

Helen Townend

Head of Inclusion and Social Value

Mimi Welch Civil Engineer



- Amey's in-house programme to support STEM professionals to re-enter the industry.
- ✓ Structured 12-week paid placements.
- ✓ Tailored plans to identify technical and professional development opportunities.
- Opportunities across Engineering, Environmental and Digital sectors of the Consulting business.
- Bringing fresh thinking, different perspectives and new ideas into our business.
- Extensive mentoring and support to ensure individuals are well prepared to apply for a permanent role.

Get back to what you love.

Restart

Amey



- Inclusive workplace where everyone can be their best
 - ≻Listen
 - ≻Act
 - ➢ Flexible
- Learning and Development opportunities
 People Management
 - Leadership Development
- Clear Career Progression Routes available to all.



Retention

- Rewards our employees with career advancement as they develop their experience.
- Empowers staff to make their own decisions about their career advancement.
- Encourages employees to progress within our business rather than elsewhere.
- ✓ 63% success rate 210 individuals achieved progression.

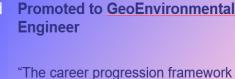
Progression Framework

Allan Horn Promoted to Principal Engineer

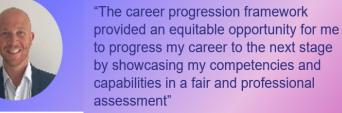
"The progression framework is a great tool as it not only allows staff to work at their own pace and but is also clear and concise in what is expected to achieve each level of grade."

Cath Cobb Promoted to

Engineer



Hollie Taylor



"I applied for promotion via the Amey **Progression Framework** in September 2023.

Support from the business and recent success in my review for my IEng gave me the confidence and belief in my own abilities to progress and in proving my commitment to Amey and to succeed in my engineering career even at the age of 54!

The interviewers made me feel welcome, and at ease as I was very nervous on the day.

The whole process of the progression Framework was so simple to use and understand and would advise anyone to go for it...Senior Engineer here I come!"

Amey

Progression Framework



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- **CPJ Education Ltd.** Building Better Futures by Maximising Local Labour
- Supporting Industry to align with two key Government strategies –
- Increasing Social Impact in the form of new and better jobs
- Assisting SMEs to access procurement frameworks



CONSIDERATE CONSTRUCTORS SCHEME





All CPJ Bootcamp options include Supply Chain Sustainability School & Considerate Constructors Scheme sessions

Delivering Skills Bootcamps since Wave 3 with HBXL, first OFSTED visit March 2024

Wave 5 delivery areas – Suffolk & Norfolk, Lancashire, LCR, York & N. Yorkshire, Cheshire & Warrington Framework awards – Hertfordshire & South Yorkshire Wave 6 strategy – expand range of options in existing contract areas and become established in others to meet demand – Essex, Kent, GLA, Oxfordshire, Northants., Lincs., Beds.,Cambs. & Peterborough, WMCA, WYCA, NEMCA

Developing new provision for 16-18 year olds in anticipation of policy change after formation of Skills England

Peabody arranged meeting for CPJ with report authors four days after publication - <u>LONDON HOMES COALITION</u> Meeting with Peabody Development Directors 15th August to involve entire Supply Chain in Bootcamp planning *Main strengths – DfE focus is progression, not qualifications so employers of all sizes can help design and deliver Bootcamps, Self-Employed workers can access provision to improve retention and progression rates. Candidates can achieve qualifications after Bootcamps Main issue - inconsistency with regional funding dates and processes Plan to make full use of Wave 5 underspend*







CAD for Construction Estimating Skills Business Management Skills

Project Management – *inc. new software developed by HBXL in partnership with Innovate UK* Procurement Document Controller Financial Controller Data Manager (Retrofit) Infrastructure Site Supervisor Infrastructure Site Manager



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Background – Infrastructure Site Manager Bootcamp

HBXL & CPJ had a meeting with Costain EoE Gas Framework Management Team Shared Project Competency Spreadsheet & Issues around Supply Chain compliance highlighted

10 day Bootcamp developed as a result – CITB SMSTS – Incident Investigation – Report Writing – Environmental Awareness *Funding allows a blend of certified training & job specific training*













European Union European Regional Development Fund

Job and Task Management Skills Bootcamp

- Introduction to Considerate Constructors / Sustainability School / Procurement & Intro to Frameworks
- Benefits of digitisation and 'BIM Awareness'
- Importance of planning for success
- Introduction to Project Management techniques
- Introduction to 2 Project and Job Management software technologies
- Importance of profit, overheads and business modelling
- Essentials of Contracts, Deposits & Stage Payments
- EDI, Mental Health, Modern Slavery and Circular Economy awareness
- Effective Communication Skills
- Health & Safety and Risk Management inc. Toolbox Talks
- Behavioural and Psychological Safety

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One of the platforms utilised 'BuildProjex' has been part-funded by Innovate UK, Business Innovation Fund (WECA) and also ERDF (European Regional Development Fund), recognising the challenges SMEs face to Plan, Track, Manage, Share projects







Sample Options for Self-Employed Civils Workers – **CPCS** Appointed Person CPCS Slinger/Signaller **CPCS Hoist Operator CPCS** Traffic Marshall Assembly Technician NCO Gas Op. & NCO Water Op. Street Works Supervisor Setting Out **Steel Fixing** Formwork Highways Op. Traffic Management Street Lighting Op.









Entry Level Jobs - Highways

Traffic Management CPCS Dumper Drivers Highways Maintenance Ops. CISRS Scaffolders Labourers CPCS Traffic Marshalls CPCS Slinger/Signallers

Funded by DWP DPS/UKSPF or Adult Skills – candidates can access Bootcamp funding after they start work. LAs have key role to play promoting these opportunities to Supply Chain and JCP Management









Considerate Constructors Scheme

CCS registered sites can host Skills Bootcamps

Compound Cabins used for classroom elements Land on site used for skills based elements

Hosting Bootcamps will increase the Project Score in terms of Community & Workforce Engagement Keeps delivery costs down so more can be spent on candidates

CPJ will supply all outcome information to host contractor for inclusion in CCS report







DfE Skills Bootcamp Funding

Unemployed/Self-Employed – 100% funded PAYE staff from SME – employer pays 10% PAYE staff from Large Employer – employer pays 30% Three page application per candidate England wide funding for 19+ age group Funding allocated throughout the financial year, not the academic year Bootcamps must be 60 hours minimum, 16 weeks maximum **DfE require progression, not qualifications, for candidates** Candidates are eligible for a new Bootcamp every financial year

Employers can develop new Bootcamps to meet SV targets Funding is not allocated unless employers are involved *First England wide funding source that puts employers in control*









Social Value

Employers have complete control over selection of candidates and course content Supply Chain has control over delivery dates Upskilling and retention rates can be monitored for SV reporting Self-Employed workers have funding security for the first time Age profile of candidates can be monitored for SV reporting Background of candidates can be monitored for SV reporting Specific Bootcamps can be delivered for 50+, Prison Leavers, Care Leavers, Veterans & Homeless



CPJ - Memberships

City of London – Skills For A Sustainable Skyline Taskforce Green Energy Skills Training Alliance South London LSIF Partnership & SLP Green Skills Academy CITB London Providers Group Considerate Constructors Scheme Social Impact Council – Skills Gaps

Suffolk & Norfolk CC – Growth Action Group MoJ Academy for Social Justice

Youth Employment Group













<u>Contact –</u>

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Bootcamp funding provides an opportunity to transform Skills & Training by delivering in partnership – we look forward to working with you









Panel Discussion/ Q&A